

## RESULTS OF OPERATIONS – NOV

1. NOV EMS billing - \$ 542,453.86  
NOV EMS receipts - \$ 137,914.34  
EMS Receivable balance - \$ 1,224,000.95  
Emergicon Fee - \$ 14,250.36
  
2. Sales Tax received –DEC \$452,916  
NOV \$552,162
  
3. Cash Balance, as of 12/16/21 - \$ 4,458,999.82
  - **ARP Funds - \$ 3,316,834.91**
  
4. QIPP payments received - \$ 224,190.39  
Paid out to NH - \$ 260,859.74
  
5. Operations – Capitalized Assets/Equipment  
  
Agreement to invest \$1 ml per year or \$250,000/qtr
  - Qtr 1 – ICU Beds \$262,493
  
  - Qtr 2 – ICU Beds \$262,492
    - Water line replacement 56,935
    - East Tx Soft Wash 50,041